

**Government of India**  
**Ministry of Tourism**

Parivahan Bhawan,  
1, Sansad Marg,  
New Delhi

File no. SD-8/15/2020-SD-Part(2)

Dated 28.12.2023

**Subject:- Proceedings of the 16<sup>th</sup> Mission Directorate Meeting under Swadesh Darshan 2.0 held on 24.11.2023**

I am directed to enclose **minutes of the 16<sup>th</sup> Meeting of the Mission Directorate** under Swadesh Darshan 2.0 held under the Chairmanship of Additional Secretary (Tourism) on 24.11.2023 at 3.00 PM in virtual mode for kind perusal and necessary action.

  
(Uttank Joshi)

Asstt. Director General

Encl. As above

To,

1. The Secretary, Ministry of Culture / Civil Aviation / Environment & Forest / Housing & Urban Affairs / Road Transport & Highways / Skill Development & Entrepreneurship / Railways.
2. The ACS / Principal Secretaries / Secretaries/ State Mission Directors, Department of Tourism, Govt of Karnataka and Punjab
3. The Director (F), Ministry of Tourism.
4. The Regional Director, India Tourism Delhi / Kolkata / Guwahati/Mumbai
5. The Director (SD), Ministry of Tourism
6. The President, HAI / FHRAI / IATO
7. Special Invitees- Managers and Assistant Managers of MOT

Copy to: -

1. Additional Secretary, Ministry of Tourism.
2. M/s EY, NPMU, Swadesh Darshan Scheme for doing the needful

**Government of India**  
**Ministry of Tourism**  
{F. No. SD-8/15/2020-SD-Part(2)}

**Proceedings of the 16<sup>th</sup> meeting of the Mission Directorate under Swadesh Darshan 2.0 under the Chairmanship of Additional Secretary (Tourism) held on 24.11.2023 at 03 00 PM**

**Agenda 16.1 Leave of Absence**

The 16<sup>th</sup> meeting of the Mission Directorate (MD) was held on 24.11.2023 at 03:00 pm under the chairmanship of Additional Secretary (Tourism) in virtual mode. The list of attendees is given in **Annexure-1**. Leave of absence was granted to the members, who could not attend the meeting.

**Agenda 16.2 Confirmation of the proceedings of the 15<sup>th</sup> MD Meeting**

The proceedings of the 15<sup>th</sup> meeting of the MD circulated vide OM no. SD-8/15/2020-SD-Part(2) dated 03/11/2023 were confirmed.

**Agenda 16.3 Review of Master Plan, Strategy & Action Plan (MPSAP) Iteration -1**

1. It was informed that the PDMCs have submitted the Master Plan, Strategy and Action Plan (MPSAP) Iteration -1 for 41 destinations. Ministry thereafter carried out review of the Reports and shared its observations. Further, Ministry also issued guidance note on important sections of the Master Plan and revised template.
2. The PDMCs were accordingly directed to revise the draft MPSAP (iteration-1) after compliance with the observations and guidance note in the revised template issued by the Ministry.
3. NPMU, Swadesh Darshan reviewed the revised MPSAP Iteration -1 as per the checklist enclosed with the agenda:

S No.	State	Destination
1.	Karnataka	Mysuru
2.	Karnataka	Hampi
3.	Punjab	Amritsar
4.	Punjab	Kapurthala

4. The respective PDMCs made presentation (attached as **Annexure-2**) on the MPSAP Iteration-01 and following was noted:
- (i). Challenges and opportunities to be brought out across all aspects as per the revised Model template.
  - (ii). The vision for the destination to be short, precise and appropriate to the destination, its aspirations and unique selling proposition.
  - (iii). The Proposed Strategy and Action Plan section of the report to focus equally on destination level strategies and interventions across the areas of tourism products, IT/Digitalization, Branding Marketing & Promotion, Skilling and Capacity Development, Private Investment & PPP as well. It should not be limited to physical interventions around the tourist attractions.
  - (iv). The experiences and interventions should derive from the overall proposed strategy for the destination leading to action plan for implementation at short, medium, and long-term covering a horizon of ten years.
  - (v). The MPSAP to conceptualize strategy/ interventions for creating enabling environment and infrastructure for private investment at the destination.
  - (vi). The MPSAP to mainstream sustainability measures and inclusive development which should also be reflected in the proposed experiences for implementation.
  - (vii). The MPSAP to suggest a mechanism for tourist data collection at the destination based on the strategy suggested by the Ministry of Tourism and other best practices.
  - (viii). The MPSAP to suggest setting up a full-fledged and strong institutional structure for the effective functioning of the Destination Management Organization (DMO).
  - (ix). The MPSAP should also focus on Visitor Management system for management of carrying capacity at the destination.
  - (x). The shelf of projects enlisted in the Master Plans of Amritsar and Kapurthala are not very comprehensive. The Master Plan to include projects which may be taken up for destination development over

the horizon of next 10 years. The shelf of projects to be expanded and the broad cost to be revised.

- (xi). The O&M plan for any intervention should be detailed and comprehensive. DPR should have provision to appoint an agency for managing the entire tourist experience on end-to-end basis.
  - (xii). For the Master Plan of Kapurthala, following areas of improvement were observed:
    - a. Identification of Hero attraction to be relooked as per the points suggested in guidance note.
    - b. Considering that the current tourist inflow at Kapurthala is very low, Master Plan may provide strategy to develop it as a base destination for tourists to visit nearby attractions such as Kanjili Wetlands, Sultanpur Lodhi, etc.
    - c. Master Plan should make a case for better usage of heritage monuments of Kapurthala to make them accessible to tourists.
5. It was accordingly directed that the PDMCs to incorporate the above observations as well as the compliance status attached as **Annexure-3** in the subsequent iteration of the MPSAP for the destinations of Mysuru, Hampi, Amritsar and Kapurthala.
6. The MPSAPs Iteration-1 were approved in-principle for these destinations. It was further directed that the State Nodal Agency and Consultancy Monitoring Committee while approving the payment against the deliverable of Master Plan, Strategy & Action Plan Iteration-1, retain 10% of the payment due for the said deliverable, which will be released after suggested improvements are made and approved by Mission Directorate.
7. The Line Ministries were further requested to expedite their comments and feedback on the Master Plan shared by the Ministry and the same will be incorporated in the next iteration.

\*\*\*\*\*

## Annexure 1: List of Participants

### 1. List of participants from Line Ministries

Sn.	Ministry	Name of Participant	Designation
1.	Ministry of Culture	Sh. R. N. Kumaran	Dy. Superintending Archaeologist, ASI
2.	Ministry of Civil Aviation	Sh. Kameshwar Mishra	Under Secretary
3.	Ministry of Environment, Forest & Climate Change	Dr. Sudheer	Scientist, Wildlife Division
4.	Ministry of Environment, Forest & Climate Change	Sh. Rakesh Kumar Jagenia	DIGF, Wildlife Division
5.	Ministry of Skill Dev. & Entrepreneurship	Sh. Pritam Dutta	Director

### 2. List of participants from the Industry Associations

Sn.	Association	Name of Participant	Designation
1.	HAI	Smt. Charulata Sukhija	Deputy Secretary General

### 3. List of Participants from States/UTs

Sn.	State/UT	Name	Designation
1.	Karnataka	Smt. Roopa	Deputy Director Tourism, KTIL
2.	Karnataka	Sh. Prabhulinga	Deputy Director, Dept of Tourism, Hampi district
3.	Karnataka	Smt. M K Savitha	Joint Director Dept of Tourism, Mysuru district
4.	Punjab	Sh. Rakesh Kumar Popli	Additional Director, Directorate of Tourism
5.	Punjab	Sh. Harpreet Singh	Additional District Collector, Amritsar District
6.	Punjab	Sh. Lal Vishwas	SDM, Kapurthala District

### 4. List of Participants from Ministry of Tourism

<b>Sn.</b>	<b>Name</b>	<b>Designation</b>
1.	Sh. Prashant Ranjan	Director (T), Swadesh Darshan
2.	Smt. Manjiri Kamalapurkar	Asst Director, Swadesh Darshan Div.
3.	Faisal Khan	Member, NPMU
4.	Karishma Prasad	Member, NPMU
5.	Nikhil Kumar	Member, NPMU
6.	Vivek Mehta	Member, NPMU

5. **List of Participants from the PDMCs**

<b>Sn.</b>	<b>Name</b>	<b>Designation</b>
1.	Sh. Adnan Diwan	Team Leader (Karnataka), M/s. Deloitte Touche Tohmatsu LLP JV IBI Group India
2.	Smt. Rahiya	Team Member (Punjab), M/s. LnT Infra Engineering JV PwC India
3.	Sh. Zubair Naik	Project Manager (Punjab), M/s. LnT Infra Engineering JV PwC India

### Annexure-3

#### Review of Master Plan, Strategy and Action Plan Iteration-01 submitted under Swadesh Darshan 2.0

**Name of the Destination (State):** Hampi (Karnataka)

**Name of the PDMC:** Deloitte Touche Tohmatsu India LLP – IBI Group JV

**Date of Signing of Agreement:** 26<sup>th</sup> April 2023

**Due Date of Submission as per Agreement:** 11<sup>th</sup> June 2023

**Actual Date of Report Submission:** 17<sup>th</sup> June 2023

**Date of Submission of Revised Report:** 20<sup>th</sup> October 2023

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
1	Introduction	Yes	-	-
2	Review of Statutory and Tourism Plans			
2.1	Aspects to be covered:  <i>(i) Whether listed plans have been</i>	Yes	-	-

<sup>1</sup> SOP for Guidance for Preparation of Master Plan, Strategy & Action Plan circulated by Ministry of Tourism

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
	<i>prepared for the destination</i>			
2.2	<i>(ii) Listing of relevant Proposals and Self of Projects in Sections 4.3 to 4.6.</i>	No	The list of relevant proposals/projects from the plan(s) reviewed to be provided.  <i>(Refer Section 2, Note of the Model Template)</i>	Complied
<b>3</b>	<b>Overview of the Destination</b>			
3.1	Introduction of Destination	Yes	-	-
3.2	Physiography and Climate	No	Map showing physiography of the destination to be provided.  The climate profile to include favourable time to visit the destination.	Complied



Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
3.3	History	Yes	-	-
3.4	Demographic Profile	No	The gender ratio/Sex ratio of Hampi village to be provided.	Complied
3.5	Economic Profile	No	The data on distribution of types of workers is missing.	Complied
3.6	Key Tourism Assets	No	<ul style="list-style-type: none"> <li>• 'A must visit attraction 'or a 'Hero attraction' to be identified from the listed tourist attractions.</li> <li>• The source of the number of tourist footfall at the primary attractions to be provided.</li> <li>• The section to be revised as per</li> </ul>	Complied  The USP of the tourist asset to be mentioned. Details can be provided in Section 4.3.

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
			Point 2 of the Guidance Note.	
<b>4</b>	<b>Destination Assessment</b>			
4.1	Destination Connectivity  <b>Aspects to be covered:</b>  <i>(i) Air Connectivity</i> <i>(ii) Rail Connectivity</i> <i>(iii) Road Connectivity</i> <i>(iv) Waterway Connectivity</i>	No	<ul style="list-style-type: none"> <li>Under air connectivity, annual passenger traffic from 2020 to 2022 is to be provided.</li> <li>The section to also cover the aspects like facilities pertaining to air, rail &amp; road connectivity, hygiene &amp; cleanliness, and etc along with the photographs of each aspect.</li> <li>Identification of the gaps as per the industry standards to be provided.</li> </ul>	<ul style="list-style-type: none"> <li>The section to be further detailed out in subsequent iteration.</li> <li>The assessment of condition of the NH and SH including availability of wayside amenities to be elaborated. Pictures to be included.</li> <li>Pictures of Bus terminal to be provided.</li> </ul>

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
			<ul style="list-style-type: none"> <li>• The section shall cover- <ul style="list-style-type: none"> <li>– Has there been any opinion taken from the users of the facility regarding any challenges they face while using the facility and to understand the current situation?</li> <li>– The surveys and interviews conducted to be annexed.</li> <li>– Are these gaps and challenges been addressed by proposed intervention?</li> </ul> </li> <li>• The section to be revised as per Point 4 of the Guidance Note.</li> </ul>	

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
4.2	Tourist Statistics	No	<ul style="list-style-type: none"> <li>The time period of the statistics to be consistent across all data sets provided.</li> <li>As per the Master Plan Template, tourist statistics of 4.2 (d), (e), (f), (g), and (h) are to be provided in subsequent iteration and the section to be revised as per Point 5 of the Guidance Note.</li> </ul>	<p>Complied</p> <p>The section to be further detailed out in subsequent iteration.</p>
4.3	<p>Tourist Attractions at the Destination</p> <p><b>Aspects to be covered:</b></p> <p><i>(i) Primary Attractions (As-Is Assessment, Planned</i></p>	No	<ul style="list-style-type: none"> <li>Information on tourist arrivals is to be provided.</li> <li>Photograph(s) of the attractions listed to be provided.</li> <li>Accessibility and circulation for specially abled</li> </ul>	Complied

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations  (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>1</sup> )	Compliance in Revised report
	<i>Initiatives and Gaps/issues)</i> <i>(ii) Secondary Attractions (As-Is Assessment, Planned Initiatives and Gaps/issues)</i>		<p>persons needs to be verified.</p> <ul style="list-style-type: none"> <li>Planned initiatives at the tourist attractions to be provided. This section to be linked with proposed interventions listed in statutory plans (if any) in Chapter 2.</li> <li>Gaps and issues to be supported with photograph(s).</li> </ul>	
4.4.	<p>Basic Tourism Infrastructure</p> <p><i>Aspects to be covered:</i></p> <p><i>(i) General Framework Condition</i></p>	No	<ul style="list-style-type: none"> <li>High resolution road network map to be provided in the section 4.4 (i) (d) [Civic Infrastructure].</li> <li>Photograph(s) of the tourism infrastructure at</li> </ul>	Complied

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
	<i>(ii) Planned Initiatives</i>		the destination to be provided.	
4.5	Accommodation Facilities  <i>Aspects to be covered:</i>  <i>(i) As-Is Assessment</i> <i>(ii) Planned Initiatives</i> <i>(iii) Gaps / Issues</i>	No	<ul style="list-style-type: none"> <li>The data provided in this section is observed to be incomplete. The section to be completed in subsequent iteration.</li> <li>Information on yearly occupancy rates for the last 5 years to be provided.</li> <li>Planned initiatives to be provided.</li> </ul>	Complied  The section to be further detailed out in subsequent iteration.
4.6	ICT readiness  <i>Aspects to be covered:</i>  <i>(i) As-Is Assessment</i>	No	<ul style="list-style-type: none"> <li>Snapshots of the websites, portal, applications listed to be provided to assess the user interface and the quality.</li> </ul>	<ul style="list-style-type: none"> <li>The section to be further detailed out in subsequent iteration.</li> <li>Relevant screenshots of website and app to be provided.</li> </ul>

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
	(ii) <i>Planned Initiatives</i> (iii) <i>Gaps / Issues</i>		<ul style="list-style-type: none"> <li>– Whether the websites, portal and applications are user friendly or not?</li> <li>– Are these regularly updated?</li> <li>– Does the website, portal, applications provide hassle free experience to the tourists?</li> <li>– Is there a need to revamp these portal, website and applications? If yes, then, has it been taken up in master plan?</li> </ul>	– Assessment of Grievance redressal mechanism to be provided.
4.7	Employment and Skilling	No	<ul style="list-style-type: none"> <li>• The data as per the model master plan template to be provided in subsequent iteration.</li> </ul>	The section to be further detailed out in subsequent iteration.

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
			<ul style="list-style-type: none"> <li>The consultation conducted to be provided as Annexures as per the template.</li> </ul>	
4.8	Community Engagement	No	As per the Master Plan Template, section 4.8 (iii) and (v) are to be provided in subsequent iteration.	The section to be further detailed out in subsequent iteration.
4.9	Branding, Marketing and Promotion	No	The impact (section 4.9 (iv) of the Master Plan template) of the mentioned marketing initiatives to be provided in subsequent iteration.	The section to be further assessment to be carried out in subsequent iteration.
4.10	Tourist Carrying Capacity	No	<ul style="list-style-type: none"> <li>Carrying capacity calculated to be reassessed and</li> </ul>	The section to be further detailed out in subsequent iteration.



Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
			<p>to be detailed out.</p> <ul style="list-style-type: none"> <li>Has the calculated TCC of the tourist attractions been considered while proposing the interventions?</li> </ul>	
4.11	Destination Institutional Structure	No	The assessment of the DMC's role, responsibility and functioning for planning, developing and managing various activities at the destination to be provided in subsequent iteration.	The section to be further detailed out in subsequent iteration.
4.12	Details of Stakeholder Consultations	No	<ul style="list-style-type: none"> <li>Details of Consultations held to be provided in Annexure-D.</li> <li>Consultations with various</li> </ul>	Complied.

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
			stakeholders identified in Inception Report and indicative list provided in Model Template to be conducted and provided in subsequent iteration.	
4.13	Key Takeaways <i>(Summary of key Issues, gaps, opportunities &amp; potentials)</i>	Yes	<ul style="list-style-type: none"> <li>The key takeaways to be as per the Model Template.</li> <li>The proposed interventions provided in Iteration-1 to be based on issues, gaps and potentials identified in this section.</li> </ul>	Complied
5	Vision and Target Output			

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
5.1	Vision Statement	No	<ul style="list-style-type: none"> <li>Vision to be clear and unique to the destination.</li> <li>Refer point 6 of Guidance Note</li> </ul>	To be further refined as per the Guidance note.
5.2	Target Output	No	<ul style="list-style-type: none"> <li>It is mentioned that this section will be taken up in Master Plan Iteration-2.</li> <li>Refer point 7 of Guidance Note</li> </ul>	The section to be further detailed out in subsequent iteration.
<b>6</b>	<b>Proposed Strategy and Action Plan</b>			
6.1	Proposed Interventions  <i>Interventions Areas:</i>  <i>(i) Spatial Planning and interventions</i>	No	<ul style="list-style-type: none"> <li>Conceptual interventions under the head (A) Spatial Planning and Hard Interventions have been provided. Other intervention areas maybe</li> </ul>	<ul style="list-style-type: none"> <li>Complied.</li> </ul> Following to be incorporated in subsequent iteration: <ul style="list-style-type: none"> <li>Interventions related to digitization, skilling, branding &amp; marketing etc. to be further detailed</li> </ul>

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
	<p>(ii) Digital Interventions</p> <p>(iii) Employment, Skilling and community engagement</p> <p>(iv) Branding, Marketing and Promotion</p> <p>(v) Institutional Structure</p> <p>(vi) Policy &amp; Regulatory Interventions</p> <p>(vii) Any other area</p> <p><i>Detailing of the Intervention areas as per aspects (a) to (g) listed in the template.</i></p>		<p>detailed and prioritized in subsequent iterations.</p> <ul style="list-style-type: none"> <li>All proposals at the identified precincts to include interventions to improve end to end tourist experience.</li> <li>In Iteration-1, atleast one area for end-to-end development to enhance tourist experience to be prioritized in consultation with State and DMC and all details to be provided. (Refer point 8 of Guidance Note)</li> </ul>	<p>in subsequent Iteration.</p> <ul style="list-style-type: none"> <li>Investment opportunities by Private sector/PPP to be identified.</li> <li>The schemes/programs of other Central Line Ministries for convergence of the identified Interventions at the destination to be provided in Section 6.6.</li> </ul>
6.2	Pre-Feasibility Assessment of identified PPP projects <i>(if any)</i>	No	To be provided in Iteration-1 if any project is identified	PPP opportunities not identified in Iteration-1.

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
			to be undertaken via PPP mode.	
6.3	Layout Plan	No	To be provided in Iteration-1 for identified area/primary attraction proposed to be taken up in DPR Package-1.	Complied
6.4	Integration with PM Gati Shakti  <i>(i) Final Delineated Study Area (to be provided in Iteration after approval of Inception Report)</i>  <i>(ii) Proposed Interventions (to be provided in subsequent Iteration after approval of</i>	No	GIS database of the final delineated study area boundary to be provided after approval of Inception Report.	Complied

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
	<i>DPR for the intervention)</i>			
6.5	Summary of the Proposed Projects <i>(to be provided in each Iteration)</i>	No	The summary of the proposed experiences & interventions to be provided in each iteration as per the model template including intervention area to be taken up in DPR Package-1.	Complied
6.6	Monitoring and Evaluation <i>(for identified KPIs for the proposed projects)</i>	No	To be provided in subsequent iteration.	To be taken up in iteration 2
<b>7</b>	<b>Project Operation and Maintenance Plan</b>			
7.1	O&M Framework <i>(to be provided for projects identified for DPR Packages)</i>	No	The O&M framework for the identified intervention prioritized for DPR Package-1 to be	Complied  The section to be further detailed out in subsequent iteration.

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
			provided in Iteration-1.	
<b>8</b>	<b>General Observations</b>			
8.1	Source of All figures and Tables	No	The source of all the data and information quoted in the report to be provided.	Complied
8.2	List of References	No	The list of reference to be provided.	Complied
8.3	Annexures <i>(Annexure-D in 1<sup>st</sup> Iteration)</i>	No	The MoM of stakeholder consultations to be provided in the format prescribed in the model master plan template.	Complied
8.4	Photographs	No	Photographs to be provided to show the existing condition of the tourist attractions, any facility,	Complied

Chapter /Section	Item	Draft Iteration-1		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations  <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>1</sup>)</i>	Compliance in Revised report
			connectivity nodes, and any other.	



**Name of the Destination (State):** Mysuru (Karnataka)

**Name of the PDMC:** Deloitte Touche Tohmatsu India LLP – IBI Group JV

**Date of Signing of Agreement:** 26<sup>th</sup> April 2023

**Due Date of Submission as per Agreement:** 11<sup>th</sup> June 2023

**Actual Date of Report Submission:** 17<sup>th</sup> June 2023

**Date of Submission of Revised Report:** 20<sup>th</sup> October 2023

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
1	Introduction	Yes	-	-
2	Review of Statutory and Tourism Plans			
2.1	Aspects to be covered:  <i>(ii) Whether listed plans have been prepared for the destination</i>	Yes	-	-
2.2	<i>(iii) Listing of relevant Proposals and Self of</i>	No	The list of relevant proposals/projects from the plan(s)	Complied

<sup>2</sup> SOP for Guidance for Preparation of Master Plan, Strategy & Action Plan circulated by Ministry of Tourism

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
	<i>Projects in Sections 4.3 to 4.6.</i>		reviewed to be provided.  <i>(Refer Section 2, Note of the Model Template)</i>	
<b>3</b>	<b>Overview of the Destination</b>			
3.1	Introduction of Destination	No	A3 size map showing location and study area to be provided.	Complied.
3.2	Physiography and Climate	No	<ul style="list-style-type: none"> <li>The map provided on Pg-25 does not highlight the physiographic features of the study area.</li> <li>The climate profile to include favourable time to visit the destination.</li> </ul>	Complied  Complied
3.3	History	Yes	-	-

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
3.4	Demographic Profile	No	The information provided is limited to the Mysuru city. The information of adjacent villages included in the study area to be provided.	Complied
3.5	Economic Profile	No	The information provided is limited to the Mysuru city. The information of adjacent villages included in the study area to be provided.	Complied
3.6	Key Tourism Assets	No	<ul style="list-style-type: none"> <li>• 'A must visit attraction 'or a 'Hero attraction' to be identified from the listed tourist attractions.</li> <li>• The source of the number of tourist footfall at the primary attractions to be provided.</li> <li>• Photographs of the listed attractions to be provided.</li> </ul>	Complied

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
			<ul style="list-style-type: none"> <li>The section to be revised as per Point 2 of the Guidance Note.</li> </ul>	
<b>4</b>	<b>Destination Assessment</b>			
4.1	Destination Connectivity  <b>Aspects to be covered:</b>  (v) Air Connectivity (vi) Rail Connectivity (vii) Road Connectivity (viii) Waterway Connectivity	No	<ul style="list-style-type: none"> <li>The section to also cover the aspects like facilities pertaining to air, rail &amp; road connectivity, hygiene &amp; cleanliness, and etc along with the photographs of each aspect.</li> <li>Identification of the gaps as per the industry standards to be provided.</li> <li>The section shall cover- <ul style="list-style-type: none"> <li>Has there been any opinion taken from the users of the facility regarding any challenges</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Complied The section to be further detailed in subsequent iterations.</li> <li>The assessment of condition of the NH and SH including availability of wayside amenities to be elaborated. Pictures to be included.</li> </ul>

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
			<p>they face while using the facility and to understand the current situation?</p> <ul style="list-style-type: none"> <li>– The surveys and interviews conducted to be annexed.</li> <li>– Are these gaps and challenges been addressed by proposed intervention?</li> <li>• The section to be revised as per Point 4 of the Guidance Note.</li> </ul>	
4.2	Tourist Statistics	No	<ul style="list-style-type: none"> <li>• The time period of the statistics to be consistent across all data sets provided.</li> <li>• As per the Master Plan Template, tourist statistics of 4.2 (d), (e), (f), (g), and (h) are to be provided in subsequent iteration and the</li> </ul>	<p>Complied.</p> <p>The section to be further detailed in subsequent iterations.</p>

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
			section to be revised as per Point 5 of the Guidance Note.	
4.3	<p>Tourist Attractions at the Destination</p> <p><b>Aspects to be covered:</b></p> <p><i>(iii) Primary Attractions (As-Is Assessment, Planned Initiatives and Gaps/issues)</i></p> <p><i>(iv) Secondary Attractions (As-Is Assessment, Planned Initiatives and Gaps/issues)</i></p>	No	<ul style="list-style-type: none"> <li>• Photographs(s) of the attractions listed to be provided.</li> <li>• Planned initiatives at the tourist attractions to be provided. This section to be linked with proposed interventions listed in statutory plans (if any) in Chapter 2.</li> <li>• Gaps and issues to be supported with photograph(s).</li> </ul>	<p>Complied</p> <p>The section to be further detailed in subsequent iterations with supporting photographs of gaps and issues.</p>
4.4.	Basic Tourism Infrastructure	No	<ul style="list-style-type: none"> <li>• High resolution road network map</li> </ul>	Complied.

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
	<p><i>Aspects to be covered:</i></p> <p><i>(iii) General Framework Condition</i></p> <p><i>(iv) Planned Initiatives</i></p>		<p>to be provided in the section 4.4 (i) (d) [Civic Infrastructure].</p> <ul style="list-style-type: none"> <li>• Photograph(s) of the tourism infrastructure at the destination to be provided.</li> </ul>	The section to be further detailed in subsequent iterations with supporting photographs of gaps and issues.
4.5	<p>Accommodation Facilities</p> <p><i>Aspects to be covered:</i></p> <p><i>(iv) As-Is Assessment</i></p> <p><i>(v) Planned Initiatives</i></p> <p><i>(vi) Gaps / Issues</i></p>	No	<ul style="list-style-type: none"> <li>• The data provided in this section is observed to be incomplete. The section to be completed in subsequent iteration.</li> <li>• To provide details of the survey /interviews conducted in the Annexures: <ul style="list-style-type: none"> <li>– Questionnaire Format</li> <li>– Sample Size</li> <li>– Agenda for the stakeholder</li> </ul> </li> </ul>	<p>Complied</p> <p>The section to be further detailed in subsequent iterations.</p>

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
			<p>consultations</p> <ul style="list-style-type: none"> <li>Planned initiatives to be provided.</li> </ul>	
4.6	<p>ICT readiness</p> <p><i>Aspects to be covered:</i></p> <p><i>(iv) As-Is Assessment</i></p> <p><i>(v) Planned Initiatives</i></p> <p><i>(vi) Gaps / Issues</i></p>	No	<ul style="list-style-type: none"> <li>Snapshots of the websites, portal, applications listed to be provided to assess the user interface and the quality. <ul style="list-style-type: none"> <li>Whether the websites, portal and applications are user friendly or not?</li> <li>Are these regularly updated?</li> <li>Does the website, portal, applications provide hassle free experience to the tourists?</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>The section to be further detailed out in subsequent iteration.</li> <li>Relevant screenshots of website and app to be provided.</li> <li>Assessment of Grievance redressal mechanism to be provided.</li> </ul>



Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
			<ul style="list-style-type: none"> <li>– Is there a need to revamp these portal, website and applications? If yes, then, has it been taken up in master plan?</li> </ul>	
4.7	Employment and Skilling	No	<ul style="list-style-type: none"> <li>• The data as per the model master plan template to be provided in subsequent iteration.</li> <li>• The consultation conducted to be provided as Annexures as per the template.</li> </ul>	The section to be further detailed out in subsequent iteration.
4.8	Community Engagement	No	As per the Master Plan Template, section 4.8 (i) and (iii) are to be provided in subsequent iteration.	The section to be further detailed out in subsequent iteration.

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
4.9	Branding, Marketing and Promotion	No	The impact (section 4.9 (iv) of the Master Plan template) of the mentioned marketing initiatives to be provided in subsequent iteration.	The section to be further detailed out in subsequent iteration.
4.10	Tourist Carrying Capacity	Yes	<ul style="list-style-type: none"> <li>The information in this section is provided as per the Master Plan template. However, TCC for one tourist attraction (Chamundi Hills) has not been calculated.</li> <li>Has the calculated TCC of the tourist attractions been considered while proposing the interventions?</li> </ul>	The section to be further detailed out in subsequent iteration.
4.11	Destination Institutional Structure	No	The assessment of the DMC's role, responsibility and functioning for	The section to be further detailed out in subsequent iteration.

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
			planning, developing and managing various activities at the destination to be provided in subsequent iteration.	
4.12	Details of Stakeholder Consultations	No	<ul style="list-style-type: none"> <li>The meetings mentioned in Sr 1, 2 and 3 are preliminary/kick-off meetings and not to be considered as Stakeholder Consultations.</li> <li>Details of Consultations held to be provided in Annexure-D.</li> <li>Consultations with various stakeholders identified in Inception Report and indicative list provided in Model Template to be conducted and provided in</li> </ul>	Complied. Major outcomes to be provided in the section

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
			subsequent iteration.	
4.13	Key Takeaways <i>(Summary of key Issues, gaps, opportunities &amp; potentials)</i>	No	<ul style="list-style-type: none"> <li>The key takeaways to be as per the Model Template.</li> <li>The proposed interventions provided in Iteration-1 to be based on issues, gaps and potentials identified in this section.</li> </ul>	The section to be further detailed out in subsequent iteration.
<b>5</b>	<b>Vision and Target Output</b>			
5.1	Vision Statement	No	<ul style="list-style-type: none"> <li>Vision to be clear and unique to the destination.</li> <li>Refer point 6 of Guidance Note</li> </ul>	Complied
5.2	Target Output	No	<ul style="list-style-type: none"> <li>It is mentioned that this section will be taken up in Master Plan Iteration-2.</li> </ul>	Complied The section to be further detailed out

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
			<ul style="list-style-type: none"> <li>Refer point 7 of Guidance Note</li> </ul>	in subsequent iteration.
<b>6</b>	<b>Proposed Strategy and Action Plan</b>			
6.1	<p>Proposed Interventions</p> <p><i>Interventions Areas:</i></p> <p><i>(viii) Spatial Planning and interventions</i></p> <p><i>(ix) Digital Interventions</i></p> <p><i>(x) Employment, Skilling and community engagement</i></p> <p><i>(xi) Branding, Marketing</i></p>	No	<ul style="list-style-type: none"> <li>Conceptual interventions under the head (A) Spatial Planning and Hard Interventions have been provided. Other intervention areas maybe detailed and prioritized in subsequent iterations.</li> <li>Following Precincts identified and interventions under each have been suggested: <ul style="list-style-type: none"> <li>Cultural (11 interventions)</li> <li>Ecological (5 interventions)</li> </ul> </li> </ul>	<p>Complied.</p> <p>The following to be incorporated in the subsequent iteration.</p> <ul style="list-style-type: none"> <li>Interventions related to digitization, skilling, branding &amp; marketing etc. to be further detailed.</li> <li>Interventions at the destination that can be implemented through schemes/programs of other Central Line Ministries to be detailed</li> </ul>

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
	<p><i>and Promotion</i></p> <p><i>(xii) Institutional Structure</i></p> <p><i>(xiii) Policy &amp; Regulatory Interventions</i></p> <p><i>(xiv) Any other area</i></p> <p><i>Detailing of the Intervention areas as per aspects (a) to (g) listed in the template.</i></p>		<p>- Spiritual (4 interventions)</p> <p>However, the proposals are conceptual and lack sufficient detailing as per template.</p> <ul style="list-style-type: none"> <li>• All proposals at the identified precincts to include interventions to improve end to end tourist experience.</li> <li>• In Iteration-1, at least one area for end-to-end development to enhance tourist experience to be prioritized in consultation with State and DMC and all details to be provided. (Refer point 8 of Guidance Note)</li> </ul>	

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
6.2	Pre-Feasibility Assessment of identified PPP projects <i>(if any)</i>	No	To be provided in Iteration-1 if any project is identified to be undertaken via PPP mode.	PPP opportunities to be identified.
6.3	Layout Plan	No	To be provided in Iteration-1 for identified area/primary attraction proposed to be taken up in DPR Package-1.	Complied
6.4	Integration with PM Gati Shakti  <i>(iii) Final Delineated Study Area (to be provided in Iteration after approval of Inception Report)</i>  <i>(iv) Proposed Interventions (to be provided in</i>	Yes	GIS database of the final delineated study area boundary to be provided after approval of Inception Report.	Complied

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations (w.r.t the requirements of the ToR, Model Template & Guidance Note <sup>2</sup> )	Remarks of Revised Master Plan Iteration - 1
	<i>subsequent iteration after approval of DPR for the intervention)</i>			
6.5	Summary of the Proposed Projects <i>(to be provided in each iteration)</i>	No	The summary of the proposed interventions to be provided in each iteration as per the model template including intervention area to be taken up in DPR Package-1.	Complied
6.6	Monitoring and Evaluation <i>(for identified KPIs for the proposed projects)</i>	No	To be provided in subsequent iteration.	The section to be taken up in subsequent iteration.
<b>7</b>	<b>Project Operation and Maintenance Plan</b>			
7.1	O&M Framework <i>(to be provided for projects)</i>	No	The O&M framework for the identified intervention prioritized for DPR	Complied The section to be further detailed out



Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
	<i>identified for DPR Packages)</i>		Package-1 to be provided in Iteration-1.	in subsequent iteration.
<b>8</b>	<b>General Observations</b>			
8.1	Source of All figures and Tables	No	The source of all the data and information quoted in the report to be provided.	Complied
8.2	List of References	No	The list of reference to be provided.	Complied
8.3	Annexures <i>(Annexure-D in 1<sup>st</sup> Iteration)</i>	No	The MoM of stakeholder consultations to be provided in the format prescribed in the model master plan template.	Complied
8.4	Photographs	No	Photographs to be provided to show the existing condition of the tourist attractions, any facility,	The photographs to be further provided in relevant sections in subsequent iteration.

Chapter /Section	Item	Draft Iteration		Revised Iteration -1
		Compliance as per Model Template (Yes/No)	Remarks /Observations <i>(w.r.t the requirements of the ToR, Model Template &amp; Guidance Note<sup>2</sup>)</i>	Remarks of Revised Master Plan Iteration - 1
			connectivity nodes, and any other.	

**Name of the Destination (State):** Amritsar (Punjab)

**Name of the PDMC:** L&T Infra PwC India Pvt Ltd. JV

**Date of Signing of Agreement:** 15<sup>th</sup> May 2023

**Due Date of Submission as per Agreement:** 29<sup>th</sup> June 2023

**Actual Date of Report Submission:** 19<sup>th</sup> June 2023

**Date of Submission of Revised Report:** 25<sup>th</sup> October 2023

Ch /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>3</sup>)</i>	Remarks /Observations <i>(On Compliance)</i>
1	Introduction	Yes	-	-

<sup>3</sup> SOP for Guidance for Preparation of Master Plan, Strategy & Action Plan circulated by Ministry of Tourism

Ch /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>3</sup> )	Remarks /Observations (On Compliance)
<b>2</b>	<b>Review of Statutory and Tourism Plans</b>			
2.1	<b>Aspects to be covered:</b>  <i>(iii) Whether listed plans have been prepared for the destination</i>	Yes	-	-
2.2	<i>(iv) Listing of relevant Proposals and Shelf of Projects in Sections 4.3 to 4.6.</i>	No	The list of relevant proposals/ projects from the plan(s) reviewed to be provided in Section 4.3 to 4.6. (Refer Section 2, Note of the Model Template)	Complied
<b>3</b>	<b>Overview of the Destination</b>			
3.1	Introduction of Destination	Yes	-	-
3.2	Physiography and Climate	Yes	-	-
3.3	History	Yes	-	-

Ch /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>3</sup> )	Remarks /Observations (On Compliance)
3.4	Demographic Profile	No	The information provided is at the district level. Further, bifurcation at level of Municipal Corporation and other villages included in the delineated area to be provided for more detailed analysis.	Complied.
3.5	Economic Profile	No	Information on Work force participation covered under Demographic Profile section to be brought under this section	Complied
3.6	Key Tourism Assets	No	The section to be further refined as per Point 2 of the Guidance Note.	Complied. The USP of the tourist asset to be mentioned. Details can be provided in Section 4.3.
<b>4</b>	<b>Destination Assessment</b>			
4.1	Destination Connectivity  <b>Aspects to be covered:</b>	No	<ul style="list-style-type: none"> <li>The section should cover information related to Parking, cab services, Public Transportation for last</li> </ul>	Complied  (Analysis and Gap assessment of Transport Terminals

Ch /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>3</sup> )	Remarks /Observations (On Compliance)
	(ix) Air Connectivity (x) Rail Connectivity (xi) Road Connectivity (xii) Waterway Connectivity		<p>mile connectivity from Airports and Railway Stations to the destination/ different parts of the destination.</p> <ul style="list-style-type: none"> <li>Information on Capacity and Facilities at Bus Terminals also to be provided.</li> <li>The section to be further refined in accordance with Point 4 of the Guidance Note.</li> </ul>	to be carried out in subsequent iteration)
4.2	Tourist Statistics	No	<ul style="list-style-type: none"> <li>As per the Master Plan Template, tourist statistics of 4.2 (c), (d), (e), (f), (g), and (h) are to be provided in subsequent iteration and the section to be revised as per Point 5 of the Guidance Note.</li> </ul>	Complied  (To be further improved in subsequent iteration)
4.3	Tourist Attractions at the Destination  <b>Aspects to be covered:</b>	No	<ul style="list-style-type: none"> <li>There cannot be 24 Primary attractions. The primary attractions to be rationalised. This needs to be consistent with Primary and</li> </ul>	<ul style="list-style-type: none"> <li>Largely Complied</li> <li>Where data is unavailable, a tourist survey may be carried out and same be provided</li> </ul>

Ch /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>3</sup>)</i>	Remarks /Observations <i>(On Compliance)</i>
	<p>(v) <i>Primary Attractions (As-Is Assessment, Planned Initiatives and Gaps/issues)</i></p> <p>(vi) <i>Secondary Attractions (As-Is Assessment, Planned Initiatives and Gaps/issues)</i></p>		<p>Secondary attractions identified at section 3.6 (Key Tourism Assets)/</p> <ul style="list-style-type: none"> <li>• Information pertaining to Tourist arrivals i.e. Share (No. and Percentage) of average annual tourist arrivals at attractions and tourist arrivals during peak season to be provided.</li> <li>• Rating System if not benchmarked to any standards/ best practices to be removed.</li> <li>• Planned initiatives at the tourist attractions is provided. This section to be linked with proposed interventions listed in statutory plans (if any) in Chapter 2.</li> <li>• Gaps and issues to be supported with better map(s) and photograph(s).</li> </ul>	in subsequent iteration.
4.4.	Basic Tourism Infrastructure	No	<ul style="list-style-type: none"> <li>• Planned initiatives at the tourist attractions</li> </ul>	Complied

Ch /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>3</sup> )	Remarks /Observations (On Compliance)
	<p><i>Aspects to be covered:</i></p> <p><i>(v) General Framework Condition</i></p> <p><i>(vi) Planned Initiatives</i></p>		<p>is provided. This section to be linked with proposed interventions listed in statutory plans (if any) in Chapter 2.</p> <ul style="list-style-type: none"> <li>• Strategies and proposals to improve basic framework conditions to be provided in subsequent iteration.</li> </ul>	
4.5	<p>Accommodation Facilities</p> <p><i>Aspects to be covered:</i></p> <p><i>(vii) As-Is Assessment</i></p> <p><i>(viii) Planned Initiatives</i></p> <p><i>(ix) Gaps / Issues</i></p>	No	<ul style="list-style-type: none"> <li>• Details on average room rate and yearly occupancy rates are missing.</li> <li>• Planned initiatives to be provided.</li> <li>• Gaps/ issues needs to be provided. This information may be collected through a planned tourist survey.</li> <li>• Assessment of whether existing accommodation facilities are sufficient especially during peak season to be provided. This analysis may be</li> </ul>	Complied

Ch /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>3</sup> )	Remarks /Observations (On Compliance)
			provided in subsequent iteration.	
4.6	ICT readiness  <i>Aspects to be covered:</i>  <i>(vii) As-Is Assessment</i> <i>(viii) Planned Initiatives</i> <i>(ix) Gaps / Issues</i>	No	<ul style="list-style-type: none"> <li>• Details on point (ii) is missing.</li> <li>• Snapshots of the websites, portal, applications listed to be provided to assess the user interface and the quality</li> <li>• Following aspects to assess ICT readiness to be addressed in subsequent iteration: <ul style="list-style-type: none"> <li>○ Whether the websites, portal and applications are user friendly or not?</li> <li>○ Are these regularly updated?</li> <li>○ Does the website, portal, applications provide hassle free experience to the tourists?</li> <li>○ Is there a need to revamp the application? If yes, then, has it</li> </ul> </li> </ul>	Complied. Assessment to be further detailed in subsequent iteration.



Ch /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>3</sup> )	Remarks /Observations (On Compliance)
			been taken up in master plan?	
4.7	Employment and Skilling	No	<ul style="list-style-type: none"> <li>Detailed assessment as per model template to be provided in subsequent iteration on Points (ii), (iii) &amp; (iv) of section 4.7 of model template.</li> </ul>	Complied. Assessment to be further detailed in subsequent iteration.
4.8	Community Engagement	No	<ul style="list-style-type: none"> <li>Detailed assessment as per model template to be provided in subsequent iteration on Points (i), (iii), (iv) &amp; (v) of section 4.8</li> </ul>	Complied. Assessment to be further detailed in subsequent iteration.
4.9	Branding, Marketing and Promotion	Yes	-	-
4.10	Tourist Carrying Capacity	No	<ul style="list-style-type: none"> <li>Preliminary/Initial carrying capacity assessment is provided.</li> <li>Detailed assessment to be provided in subsequent iterations</li> </ul>	Complied. Assessment to be further detailed in subsequent iteration.

Ch /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>3</sup> )	Remarks /Observations (On Compliance)
4.11	Destination Institutional Structure	No	<ul style="list-style-type: none"> <li>Information on point (iii) of section 4.11 of model template is pending.</li> <li>The assessment of the DMC's role, responsibility and functioning for planning, developing and managing various activities at the destination to be provided in subsequent iteration</li> </ul>	Complied. Assessment to be further detailed in subsequent iteration.
4.12	Details of Stakeholder Consultations	Yes	-	In subsequent iterations, the consultations with identified stakeholders undertaken to be aimed at validating the assessment carried out, identification of gaps and potentials as well as proposed interventions.
4.13	Key Takeaways  (Summary of key Issues, gaps,	No	<ul style="list-style-type: none"> <li>The key takeaways to be as per the Model Template.</li> </ul>	Complied.

Ch /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>3</sup> )	Remarks /Observations (On Compliance)
	<i>opportunities &amp; potentials)</i>		<ul style="list-style-type: none"> <li>The proposed interventions provided in Iteration-1 to be based on issues, gaps and potentials identified in this section.</li> </ul>	
<b>5</b>	<b>Vision and Target Output</b>			
5.1	Vision Statement	No	This may be further refined in accordance with point 6 of Guidance Note	Complied
5.2	Target Output	No	<ul style="list-style-type: none"> <li>It is mentioned that this section will be taken up in Master Plan Iteration-2.</li> <li>Refer point 7 of Guidance Note</li> </ul>	To be taken up in subsequent iteration
<b>6</b>	<b>Proposed Strategy and Action Plan</b>			
6.1	Proposed Interventions	No	<ul style="list-style-type: none"> <li>Conceptual interventions under the head (A) Spatial Planning and Hard</li> </ul>	Complied

Ch /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>3</sup> )	Remarks /Observations (On Compliance)
	<p><i>Interventions Areas:</i></p> <p>(xv) <i>Spatial Planning and interventions</i></p> <p>(xvi) <i>Digital Interventions</i></p> <p>(xvii) <i>Employment, Skilling and community engagement</i></p> <p>(xviii) <i>Branding, Marketing and Promotion</i></p> <p>(xix) <i>Institutional Structure</i></p> <p>(xx) <i>Policy &amp; Regulatory Interventions</i></p> <p>(xxi) <i>Any other area</i></p> <p><i>Detailing of the Intervention areas as per aspects (a) to (g) listed in the template.</i></p>		<p>Interventions have been provided.</p> <ul style="list-style-type: none"> <li>• The section to be updated as per point 8 of Guidance Note in subsequent iteration</li> <li>• In Iteration-1, at least one area for end-to-end development to enhance tourist experience to be prioritized in consultation with State and DMC where required permissions/clearances for implementation are available. The details of the interventions to be provided.</li> <li>• Proposed plan with sufficient details for on ground implementation to be provided for (ii), (iii), (v) and (vi) in subsequent iteration.</li> </ul>	<p>Following in to be incorporated in the subsequent iteration-</p> <ul style="list-style-type: none"> <li>• Implementation Plan for softer interventions to be provided.</li> <li>• Interventions at the destination that can be implemented through schemes/programs of other Central Line Ministries to be detailed.</li> </ul>
6.2	Pre-Feasibility Assessment of	No	To be provided in Iteration-1 for the projects identified to be	Project Identified, however pre-feasibility is to be

Ch /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>3</sup> )	Remarks /Observations (On Compliance)
	identified PPP projects (if any)		undertaken via PPP mode.	provided in subsequent iteration.
6.3	Layout Plan	Yes	-	-
6.4	Integration with PM Gati Shakti  (v) <i>Final Delineated Study Area (to be provided in Iteration after approval of Inception Report)</i>  (vi) <i>Proposed Interventions (to be provided in subsequent Iteration after approval of DPR for the intervention)</i>	No	GIS database of the final delineated study area boundary to be provided after approval of Inception Report.	NA
6.5	Summary of the Proposed Projects  (to be provided in each Iteration)	No	The summary to be revised as per the projects to be prioritized for DPR Package – 1.	Complied

Ch /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>3</sup> )	Remarks /Observations (On Compliance)
6.6	Monitoring and Evaluation  <i>(for identified KPIs for the proposed projects)</i>	No	To be provided in subsequent iteration.	To be provided in subsequent iteration.
<b>7</b>	<b>Project Operation and Maintenance Plan</b>			
7.1	O&M Framework  <i>(to be provided for projects identified for DPR Packages)</i>	No	The O&M framework for the identified intervention prioritized for DPR Package-1 to be provided in Iteration-1.	Complied
<b>8</b>	<b>General Observations</b>			
8.1	Source of All figures and Tables	Yes	-	-
8.2	List of References	Yes	-	-
8.3	Annexures  <i>(Annexure-C in 1<sup>st</sup> Iteration)</i>	Yes	-	-
8.4	Report Structure	No	The chapter order of the report to be as per the model template.	Complied



**Name of the Destination (State):** Kapurthala (Punjab)

**Name of the PDMC:** L&T Infra PwC India Pvt Ltd. JV

**Date of Signing of Agreement:** 15<sup>th</sup> May 2023

**Due Date of Submission as per Agreement:** 29<sup>th</sup> June 2023

**Actual Date of Report Submission:** 24<sup>th</sup> June 2023

**Date of Submission of Revised Report:** 25<sup>th</sup> October 2023

Chapter /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>4</sup>)</i>	Remarks /Observations <i>(On Compliance)</i>
1	Introduction	Yes	-	-
2	Review of Statutory and Tourism Plans			
2.1	<b>Aspects to be covered:</b>  <i>(iv) Whether listed plans have been prepared for the destination</i>	Yes	-	-
2.2	<i>(v) Listing of relevant</i>	No	• The list of relevant	Complied

<sup>4</sup> SOP for Guidance for Preparation of Master Plan, Strategy & Action Plan circulated by Ministry of Tourism



Chapter /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations  (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>4</sup> )	Remarks /Observations  (On Compliance)
	<i>Proposals and Self of Projects in Sections 4.3 to 4.6.</i>		proposals/ projects from the plan(s) reviewed to be provided. (Refer Section 2, Note of the Model Template)	
<b>3</b>	<b>Overview of the Destination</b>			
3.1	Introduction of Destination	Yes	-	-
3.2	Physiography and Climate	Yes	-	-
3.3	History	Yes	-	-
3.4	Demographic Profile	No	<ul style="list-style-type: none"> <li>The information provided is at the district level. Further, bifurcation at level of Municipal Corporation and other ULBs/ villages included in the delineated</li> </ul>	Complied

Chapter /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations  (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>4</sup> )	Remarks /Observations  (On Compliance)
			area may be provided for more detailed analysis.	
3.5	Economic Profile	No	<ul style="list-style-type: none"> <li>Information on Work force participation covered under Demographic Profile section to be brought under this section</li> </ul>	Complied
3.6	Key Tourism Assets	No	<ul style="list-style-type: none"> <li>Refer Guidance note Point-2 for identifying Primary Destinations.</li> </ul>	Complied. The USP of the tourist asset to be mentioned. Details can be provided in Section 4.3.
<b>4</b>	<b>Destination Assessment</b>			
4.1	Destination Connectivity  <b>Aspects to be covered:</b>	No	<ul style="list-style-type: none"> <li>The section should provide information related to Parking, cab services,</li> </ul>	Complied  (Analysis and Gap assessment of Transport Terminals to be carried out in

Chapter  /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations  (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>4</sup> )	Remarks /Observations  (On Compliance)
	(xiii) Air Connectivity (xiv) Rail Connectivity (xv) Road Connectivity (xvi) Waterway Connectivity		Public Transportation for connecting Airports and Railway Stations to the destination/ different parts of the destination.  <ul style="list-style-type: none"> <li>Information on Capacity and Facilities at Bus Terminals also to be provided.</li> <li>The section to be updated in accordance with the Guidance Note.</li> </ul>	subsequent iteration)
4.2	Tourist Statistics	No	<ul style="list-style-type: none"> <li>As per the Master Plan Template, tourist statistics of 4.2 (c), (d), (e), (f), (g), and (h) are to be provided in subsequent iteration and the section to be revised as per</li> </ul>	Complied  (To be further improved in subsequent iteration)

Chapter  /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations  (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>4</sup> )	Remarks /Observations  (On Compliance)
			Point 5 of the Guidance Note.	
4.3	<p>Tourist Attractions at the Destination</p> <p><b>Aspects to be covered:</b></p> <p>(vii) Primary Attractions (As-Is Assessment, Planned Initiatives and Gaps/issues)</p> <p>(viii) Secondary Attractions (As-Is Assessment, Planned Initiatives and Gaps/issues)</p>	No	<ul style="list-style-type: none"> <li>• The primary attractions to be rationalised. Refer Guidance note to identify Primary attractions,</li> <li>• Rating System if not benchmarked to any standards/ best practices to be removed.</li> <li>• Planned initiatives at the tourist attractions is provided. This section to be linked with proposed interventions listed in statutory plans (if any) in Chapter 2.</li> <li>• Gaps and issues to be supported with better map(s) and photograph(s).</li> </ul>	Complied

Chapter /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations  (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>4</sup> )	Remarks /Observations  (On Compliance)
4.4.	Basic Tourism Infrastructure  <i>Aspects to be covered:</i>  (i) General Framework Condition (ii) Planned Initiatives	No	<ul style="list-style-type: none"> <li>Planned initiatives at the tourist attractions is provided. This section to be linked with proposed interventions listed in statutory plans (if any) in Chapter 2.</li> <li>Strategies and proposals to improve basic framework conditions to be provided in subsequent iteration.</li> </ul>	Complied
4.5	Accommodation Facilities  <i>Aspects to be covered:</i>  (i) As-Is Assessment	No	<ul style="list-style-type: none"> <li>Details on average room rate, bed capacity and yearly occupancy rates are missing.</li> <li>Planned initiatives and Gaps/Issues to be further elaborated in</li> </ul>	Complied  (To be further improved in subsequent iteration)

Chapter  /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations  (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>4</sup> )	Remarks /Observations  (On Compliance)
	(ii) Planned Initiatives (iii) Gaps / Issues		subsequent iteration  <ul style="list-style-type: none"> <li>Assessment of whether existing accommodation facilities are sufficient especially during peak season to be provided. This analysis to be provided in subsequent iteration.</li> </ul>	
4.6	ICT readiness  Aspects to be covered:  (i) As-Is Assessment (ii) Planned Initiatives (iii) Gaps / Issues	Yes	<ul style="list-style-type: none"> <li>Details on point (ii) is missing.</li> <li>Snapshots of the websites, portal, applications listed to be provided to assess the user interface and the quality.</li> <li>Following aspects to assess ICT readiness to be addressed in subsequent iteration:</li> </ul>	Complied

Chapter  /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations  (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>4</sup> )	Remarks /Observations  (On Compliance)
			<ul style="list-style-type: none"> <li>○ Whether the websites, portal and applications are user friendly or not?</li> <li>○ Are these regularly updated?</li> <li>○ Does the website, portal, applications provide hassle free experience to the tourists?</li> <li>○ Is there a need to revamp the application? If yes, then, has it been taken up in master plan?</li> </ul>	
4.7	Employment and Skilling	No	Detailed assessment as per model template to be provided in subsequent iteration	Complied. Assessment to be further detailed in

Chapter /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations  (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>4</sup> )	Remarks /Observations  (On Compliance)
			on Points (ii), (iv), (v) & (vi) of section 4.7 of model template.	subsequent iteration.
4.8	Community Engagement	No	Detailed assessment as per model template to be provided in subsequent iteration on Points (i), (iv) & (v) of section 4.8	Complied. Assessment to be further detailed in subsequent iteration.
4.9	Branding, Marketing and Promotion	Yes	-	-
4.10	Tourist Carrying Capacity	No	<ul style="list-style-type: none"> <li>Preliminary/Initial carrying capacity assessment is provided.</li> <li>Detailed assessment to be provided in subsequent iterations</li> </ul>	To be further improved in subsequent iteration.
4.11	Destination Institutional Structure	No	<ul style="list-style-type: none"> <li>Information on point (iii) of section 4.11 of</li> </ul>	To be further improved in subsequent iteration



Chapter /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations  (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>4</sup> )	Remarks /Observations  (On Compliance)
			<p>model template is pending.</p> <ul style="list-style-type: none"> <li>The assessment of the DMC's role, responsibility and functioning for planning, developing and managing various activities at the destination to be provided in subsequent iteration</li> </ul>	
4.12	Details of Stakeholder Consultations	Yes	-	In subsequent iterations, the consultations with identified stakeholders undertaken to be aimed at validating the assessment carried out, identification of gaps and potentials as well as proposed interventions.

Chapter /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations  <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>4</sup>)</i>	Remarks /Observations  <i>(On Compliance)</i>
4.13	Key Takeaways  <i>(Summary of key Issues, gaps, opportunities &amp; potentials)</i>	No	<ul style="list-style-type: none"> <li>The key takeaways to be as per the Model Template.</li> <li>The proposed interventions provided in Iteration-1 to be based on issues, gaps and potentials identified in this section.</li> </ul>	-
<b>5</b>	<b>Vision and Target Output</b>			
5.1	Vision Statement	No	This may be further refined in accordance with point 6 of Guidance Note	Complied
5.2	Target Output	No	<ul style="list-style-type: none"> <li>This section is missing and to be taken up in Iteration-2.</li> <li>Refer point 7 of Guidance Note</li> </ul>	To be taken up in subsequent iteration

Chapter  /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations  (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>4</sup> )	Remarks /Observations  (On Compliance)
<b>6</b>				
<b>Proposed Strategy and Action Plan</b>				
6.1	<p>Proposed Interventions</p> <p><i>Interventions Areas:</i></p> <p>(i) <i>Spatial Planning and interventions</i></p> <p>(ii) <i>Digital Interventions</i></p> <p>(iii) <i>Employment , Skilling and community engagement</i></p> <p>(iv) <i>Branding, Marketing and Promotion</i></p> <p>(v) <i>Institutional Structure</i></p> <p>(vi) <i>Policy &amp; Regulatory</i></p>	No	<ul style="list-style-type: none"> <li>• Conceptual interventions under the head (A) Spatial Planning and Hard Interventions have been provided.</li> <li>• The section to be updated as per point 8 of Guidance Note in subsequent iteration</li> <li>• In Iteration-1, at least one area for end-to-end development to enhance tourist experience to be prioritized in consultation with State and DMC where required permissions/</li> </ul>	<p>Complied</p> <p>The following to be incorporated in subsequent Iteration-</p> <ul style="list-style-type: none"> <li>• Implementation Plan for softer interventions to be provided in subsequent interventions.</li> <li>• Interventions at the destination that can be implemented through schemes/programs of other Central Line Ministries to be detailed.</li> </ul>

Chapter /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations  (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>4</sup> )	Remarks /Observations  (On Compliance)
	<p><i>Interventions</i> <i>(vii) Any other area</i></p> <p><i>Detailing of the Intervention areas as per aspects (a) to (g) listed in the template.</i></p>		<p>clearances for implementation are available. The details of the interventions to be provided.</p> <ul style="list-style-type: none"> <li>Proposed plan with sufficient details for on ground implementation to be provided for (ii), (iii), (v) and (vi) in subsequent iteration.</li> </ul>	
6.2	Pre-Feasibility Assessment of identified PPP projects <i>(if any)</i>	No	To be provided in Iteration-1 for the projects identified to be undertaken via PPP mode.	Project Identified, however pre-feasibility is to be provided in subsequent iteration.
6.3	Layout Plan	Yes	-	-
6.4	Integration with PM Gati Shakti  <i>(vii) Final Delineated Study Area (to</i>	No	GIS database of the final delineated study area boundary to be provided after	NA

Chapter /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations  <i>(w.r.t requirements of the ToR, Model Template &amp; Guidance Note<sup>4</sup>)</i>	Remarks /Observations  <i>(On Compliance)</i>
	<i>be provided in Iteration after approval of Inception Report) (viii) Proposed Interventions (to be provided in subsequent Iteration after approval of DPR for the intervention)</i>		approval of Inception Report.	
6.5	Summary of the Proposed Projects <i>(to be provided in each Iteration)</i>	No	The summary to be revised as per the projects to be prioritized for DPR Package – 1.	Complied
6.6	Monitoring and Evaluation <i>(for identified KPIs for the proposed projects)</i>	No	To be provided in subsequent iteration.	To be provided in subsequent iteration.
<b>7</b>	<b>Project Operation and Maintenance Plan</b>			

Chapter /Section	Item	Draft Iteration -1		Revised Iteration -1
		Compliance (Yes/No)	Remarks /Observations  (w.r.t requirements of the ToR, Model Template & Guidance Note <sup>4</sup> )	Remarks /Observations  (On Compliance)
7.1	O&M Framework  (to be provided for projects identified for DPR Packages)	No	The O&M framework for the identified intervention prioritized for DPR Package-1 to be provided in Iteration-1.	Complied
<b>8</b>	<b>General Observations</b>			
8.1	Source of All figures and Tables	Yes	-	-
8.2	List of References	Yes	-	-
8.3	Annexures  (Annexure-C in 1 <sup>st</sup> Iteration)	Yes	-	-
8.4	Report Structure	No	The chapter order of the report to be as per the model template.	Complied  • Fig 4.9 and 4.10 are not legible. To be updated.